1. Summary

Across the world many National Statistical Institutes (NSIs), along with many other public and private sector organizations, have established approaches to the management of risk in order to help them deliver ongoing business and change initiatives, albeit at varying levels of maturity. Risk management has been a central part of traditional project management and is generally well understood and well embedded. Increasingly, however, NSIs are turning to the use of Agile projects and processes in order to deliver their objectives, particularly but not limited to technological change. As part of the work of the UNECE High Level Group for the Modernization of Official Statistics several NSIs articulated an emerging tension within their organizations between traditional risk management and operating in an Agile environment.

A Task Team was established to develop ways to alleviate these tensions whilst capitalizing on the opportunities inherent to Agile project delivery.

This paragraph supplements the UNECE Guidelines on Risk Management Practices in Statistical Organizations by outlining:

a) How NSIs can enhance their implementation of risk management through the increased use of Agile practices and processes and an Agile culture.

b) How an Agile work environment/culture can enable more effective management of risk rather than detract in any way from traditional Risk Management.

The UNECE Modernisation Committee on Organizational Framework and Evaluation is asked to consider and support the findings of the Task Team and adopt these approaches as appropriate.