# Guidelines for Managers

This publication is a living document for the staff working in the National Statistical Offices. It contains various information about what it means to be a good manager, examples of practices from different statistical offices, and links to many useful materials in this area. It was prepared by the Modernisation Committee on the Organisational Framework and Evaluation, under the High Level Group for the Modernisation of Official Statistics.

## Overview

- Being a good manager
- Governance
- Leadership
- Risk Management
- Managing staff vacancies
- Safe working environment
- Managing a respectful workplace
- Conduct and behaviour
- Performance and underperformance
- Recognition and reward
- Capability and development
- Managing work conditions and life balance
- Managing attendance
- Health and well-being
Users are encouraged to take part in improving and extending this publication. If you have questions or comments please e-mail them to: support.stat@unece.org