**HLG-MOS Outputs**

### Data Outputs
- Common Statistical Data Architecture
- Data Integration Guidelines
- Big Data

### Communication Outputs
- Strategic Communication Framework for Statistical Institutions Phase I Project outcome: Branding; Communication Maturity Model; Guidelines for creating an external communications strategy; Guidelines to develop a crisis and issues management strategy; Evaluation external communications
- Phase II Project output: i) Internal Communications, Employee Engagement, and Mission, Vision and values (draft), ii) Stakeholder Engagement (draft)

### Human Resource Management & Organisational Resilience
- New page with the outputs of the group: Human resources and more...
- Guidelines for Managers
- Guidelines on Risk Management

### Position Papers, reviews and other documents
- The use of Machine Learning in Official Statistics

### Standards and Models
- Generic Activity Model for Statistical Organizations (GAMSO)
- Generic Statistical Business Process Model (GSBPM)
- Generic Statistical Information Model (GSIM)
- Common Statistical Production Architecture (CSPA)
- Generic Statistical Data Editing Model (GSDEM)
- Modernisation Maturity Model / Roadmap
- Linked Open Metadata
- The Common Metadata Framework

### Other output
- Investment Catalogue
- Telling stories with SDG data Hackathon (2017)
- Sprints - Lessons learned from HLG-MOS projects