

What is a People Strategy

Session 3: Drivers of organisational change



What is a People Strategy?

- Sets out strategic priorities, goals and actions in relation to people management and development
- Aims to create a work environment that is synonymous with engaged, productive and loyal staff.
- Framework aligning the business with people underpins the Your Organisations Statement of Strategy
- Involves taking a planned well-thought approach to developing various HR policies and practices



Why develop a People Strategy

- If a business wants to drive up performance and get the best out of their people. Underpinning <u>business outcomes</u> with a people strategy is smart move.
- Business plans, aims and goals are set without any corresponding detail describing how people will help to deliver and achieve what the business has set out to do.
- Developing a people strategy <u>mustn't be confused with a HR strategy</u>
- Too often a HR strategy is focussed on transactional and policy functions and this dilutes the emphasis about developing strategies to make sure the right people in the right roles deliver the right outcomes, in the right time.
- The people strategy is about **people**.
- A people strategy will not only increase the odds of but also accelerate the speed of, success.



Discussion Groups People Strategy and it's practical application

Group 1: How do you get **buy-in** to a People Strategy?

Group 2: How do you **measure progress** on the implementation of a People Strategy?

Group 3: How do you align the People Strategy to the Vision and Work Plans of the Organisation?

Group 4: How do you keep the People Strategy a 'living' document?

